**ABSTRACT** 

The Effect of Job Satisfaction, Non-Physical Work Environment and Workload on

Turnover Intention (Case Study on Generation Z Employees in the Hospitality

Industry in the DKI Jakarta Region.

Along with the increasingly high level of turnover intention among Generation Z

employees and hospitality industry, this study aims to examine the effect of Job

Satisfaction, Non-Physical Work Environment and Workload on Turnover Intention

of generation Z employees in the Hospitality Industry in the DKI Jakarta area. This

research uses quantitative methods with non-probability sampling techniques and

collecting a sample of 150 employees. The collected data were analysed using

descriptive analysis techniques and multiple linear regression with the help of

Statistical Package for Social Science (SPSS) software. The results showed that Job

Satisfaction has a negative and significant effect on Turnover Intention, Non-

Physical Work Environment has a negative and significant effect on Turnover

Intention and Workload has a positive and significant effect on Turnover Intention.

This finding indicates that increasing job satisfaction and non-physical work

environment can reduce employees' intention to leave the company, in addition to

increasing excessive workload can increase the turnover intention of employees

generation Z working in the hospitality industry in the DKI Jakarta area.

Keywords: Job Satisfaction, Non Physical Work Environment, Workload,

Turnover Intention, Generation Z, Hospitality

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